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Early Intervention Personnel Qualifications

Authority:

Each system must include policies and procedures relating to the establishment and maintenance of qualification standards to ensure personnel necessary to carry out the purposes of this part are appropriately and adequately prepared and trained. (34 C.F.R. §303.119)

North Dakota DHHS has policies and procedures relating to the establishment and maintenance of qualification standards to ensure that personnel necessary to carry out the purposes of Part C of IDEA are appropriately and adequately prepared and trained. (Section II State Policies, Procedures, Methods and Descriptions-1.13-Personnel Standards)

Qualified personnel means personnel who have met North Dakota's approved or recognized certification, licensing, registration or other comparable requirements that apply to the areas in which the individuals are conducting evaluations or assessments or providing early intervention services. (Section II State Policies, Procedures, Methods and Descriptions-7.28-Qualified Personnel)

Procedure:

North Dakota Early Intervention maintains and coordinates a comprehensive system of personnel development which includes:

- 1. Innovative strategies and practices to recruit and retain Early Intervention personnel
- 2. Promotion of the preparation of Early Intervention personnel who are fully and appropriately qualified to provide early intervention services in North Dakota.
- 3. Ongoing personnel development to assure the full implementation of Part C rules and regulations in the state of North Dakota.

Children and their families, who are eligible for North Dakota's Early Intervention Program, are supported by service coordinators (DD Program Manager) and in most cases, licensed Developmental Disabilities Early Intervention providers (Infant Development Provider). If additional Early Intervention services are required and cannot be met by these two systems, service coordinators must assure that the service is provided by personnel, who are licensed to practice their profession in the state of North Dakota and have the needed expertise to address the child and/or family's need.

It is the requirement of the North Dakota Early Intervention Program to:

- Support coordinated training and professional development opportunities to ensure that Early Intervention personnel, whether employed or contracted, are appropriately knowledgeable and skilled in the delivery of early intervention services and understand the basic components and requirements of the ND Early Intervention program;
- 2. Establish and maintain consistent, statewide personnel qualifications for all employed or contracted personnel;
- 3. Assure that each professional adheres to their licensure requirements and standards of practice;
- 4. Monitor both employees and contractors to ensure adherence to the personnel requirements; and
- 5. Use a flexible combination of methods to ensure that personnel are trained by:
 - a. Providing training directly to personnel
 - b. Developing and sharing training across agencies
 - c. Contracting with knowledgeable individuals organizations to provide training.
 - d. Sponsoring or endorsing existing conferences or training events that promote the knowledge and skills of early intervention personnel and/or the awareness and understanding of the ND Early Intervention program.

The Early Intervention Personnel Qualifications include educational qualifications and North Dakota's Early Intervention Competencies. Both apply to any personnel who are providing early intervention services to children and their families.

Educational Qualifications:

Below are the requirements for service coordinators and early intervention providers:

- 1. **Service Coordination**: Service Coordination for the North Dakota Early Intervention Program is provided by Developmental Disabilities Program Management (DDPM). DDPM's are employed by the state of North Dakota through regional Human Service Centers. Personnel tasks, such as hiring, termination, personnel development and evaluation, are performed at the regional level by assigned administrative personnel called Developmental Disabilities Regional Program Administrators. There are eight Human Service Centers in North Dakota with distinct catchment areas.
 - a. To serve in the capacity of a service coordinator, personnel must meet the following requirements:
 - i. One year of experience as a Developmental Disabilities Program Manager I in the ND Department of Health and Human Services or meet the

following definition of a Qualified Developmental Disabilities Professional (QDDP):

- 1. "A person who has at least one year of direct care experience working with persons with a mental illness or a developmental disability; **and**
- 2. Has a bachelor's or master's degree in one of the following fields (Certification or licensure in one of the below fields is not required for a QDDP designation):
 - a. Social Work,
 - b. Psychology,
 - c. Counseling,
 - d. Nursing,
 - e. Occupational Therapy,
 - f. Physical Therapy,
 - g. Child Development and Family Science,
 - h. Communication Disorders (included audiologist or speech pathology),
 - i. Severely Multiply Handicapped;
 - j. Special Education;
 - k. Vocational Rehabilitation,
 - I. Sociology,
 - m. Elementary Education,
 - n. Recreation Therapy,
 - o. Human Resource Management (Human Services track), **or**
- 3. Is a doctor of medicine
- 2. Early Intervention (Infant Development) Provider: The majority of Early Intervention services are delivered through provider agencies that are referred to as Infant Development providers. These provider agencies must be licensed through the Department of Health and Human Services –Developmental Disabilities Section to provide developmental disabilities services, which includes Infant Development. The licensed providers also enter into a service agreement with the Department of Health and Human Services –Developmental Disabilities Section which stipulates requirements to comply with state and federal regulations. Personnel tasks, such as hiring, termination, personnel development and evaluation, are performed by the licensed agency.

Infant Development providers are reimbursed for four services: Home Visits, IFSP Development, Consultation, and Evaluation/Assessment. Below is the description of the personnel qualifications that are required for the four services:

- a. The personnel qualifications required to complete **home visits and IFSP development** are as follows:
 - i. At a minimum, have a Bachelor's degree and license to practice in the state of North Dakota, with preference given to those with coursework, practicum, and experience with infants and toddlers with disabilities and their families in the following disciplines:
 - 1. Early Childhood Education
 - 2. Early Childhood Special Education
 - 3. Nursing
 - 4. Occupational Therapy
 - 5. Physical Therapy
 - 6. Social Work
 - 7. Special Education
 - 8. Speech Language Pathology
- b. The personnel qualification required to complete **evaluations/ assessments** are as follows:
 - i. At a minimum, have a Bachelor's Degree and license to practice in the state of North Dakota, with preference given to those with coursework, practicum, and experience with infants and toddlers with disabilities and their families in the following disciplines:
 - 1. Early Childhood Special Education
 - 2. Occupational Therapy
 - 3. Physical Therapy
 - 4. Social Work
 - 5. Speech Language Pathology
- c. The personnel qualifications required to complete **consultations** are as follows:
 - i. At a minimum, have a Bachelor's degree and license to practice in the state of North Dakota, with preference given to those with coursework, practicum, and experience with infants and toddlers with disabilities and their families in the following disciplines:
 - 1. Audiology
 - 2. Early Childhood Special Education
 - 3. Dietician/Nutrition
 - 4. Occupational Therapy
 - 5. Physical Therapy
 - 6. Psychology

- 7. Nursing –only in situations when it is needed for the child to participate in another Early Intervention service
- 8. Social Work
- 9. Speech-Language Pathology

Personnel in the above listed professions who will be performing the tasks of evaluation/assessment and consultation should follow the guidance of their professional standards.

Infant Development Personnel Exceptions

The above standards apply to all personnel hired or contracted to provide Infant Development services after November 1st, 2013. Personnel currently hired or contracted under previous standards to provide ID services prior to November 1st, 2013 may be retained to conduct Home Visits and Plan Development, however, must meet criteria included in this procedure, related to conducting evaluation/assessment and providing consultation.

In exceptional cases where the region documents that they have been unable to hire qualified personnel, approval is required from the State Part C Coordinator prior to hiring. First, the region must document their attempts at hiring qualified personnel by filling out the "Exceptional Circumstances in Hiring" form, see Appendix A. The State Part C Coordinator will consider the application and if approved, outline the acceptable terms for hiring.

In these exceptional cases, the following circumstances will occur:

- 1. The hiring entity, along with the candidate for hire, must develop and complete a written plan to meet the established personnel requirements necessary to perform the duties. The written plan must include a proposal of the ID services that may be performed and the level of supervision required. A timeline for completion must be included and approved by the State Part C Coordinator.
- 2. Documentation of the candidates' progress in completing the plan will be reviewed quarterly with the State Part C Coordinator and updated by the hiring entity in the candidate's personnel file.
- 3. Review of the candidate's case files will be conducted in order to maintain adequate performance.

See Appendix B "Infant Development Primary Early Intervention Services" for further information on North Dakota Early Intervention services and a description of who can provide them. This list includes the primary Early Intervention services that Infant Development providers typically provide or contract for. The Service Coordinator will contact the Part C Coordinator for all other Part C services not listed, but identified by the IFSP team, as needed.

See Appendix C for a description of the Infant Development Services in the "Infant Development (ID) Pay Point & Personnel Guidance" document.

Early Intervention Program Personnel Competencies

The North Dakota Early Intervention Program Personnel Competencies describe the basic knowledge required to provide early intervention services. See Appendix D for complete listing of the competencies.

Entities hiring early intervention personnel are responsible for assuring that their personnel (employed and/or contracted) demonstrate knowledge of the Early Intervention Program Personnel Competencies and are incorporating them in their practice.

APPENDIX A



Exceptional Circumstances in Hiring Infant Development Personnel

Infant Development (ID) Provider:	Prospective Hire Name:
Exceptional Circumstances Documentation	
This form must be completed for consideration of exce	ptional circumstances
1. Document hiring attempts:	
2. Present qualifications of prospective hire:	
2 Drecent written plan to meet the established pe	reannal requirements persons to perform the
 Present written plan to meet the established pe duties. The written plan must include a proposi 	
the level of supervision required. A timeline for	
must be included:	completion of coursework of documentation
4. Present plan for review of quarterly progress wir	
documentation will be provided, including a rev	
conducted in order to maintain adequate perfo	rmance:
Plan Review Dates:	
ID Coordinator Signature:	Date:
Part C Coordinator Approval Signature:	Date:

APPENDIX B

Infant Development Primary Early Intervention Services

Primary El Services	Federal Definition	Licensure Certification if provided by an ID provider
Assistive Technology devices	Assistive technology device means any item, piece of equipment, or product system, whether acquired commercially off the shelf, modified, or customized, that is used to increase, maintain, or improve the functional capabilities of an infant or toddler with a disability. The term does not include a medical device that is surgically implanted, including a cochlear implant, or the optimization (e.g. mapping), maintenance, or replacement of that device.	
Assistive Technology services	 Assistive technology service means any service that directly assists an infant or toddler with a disability in the selection, acquisition, or use of an assistive technology device. The term includes: 1. The evaluation of the needs of an infant or toddler with a disability, including a functional evaluation of the infant or toddler with a disability in the child's customary environment; 2. Purchasing, leasing, or otherwise providing for the acquisition of assistive technology devises by infants or toddlers with disabilities; 3. Selecting, designing, fitting, customizing, adapting, applying, maintaining, repairing, or replacing assistive technology devices; 4. Coordinating and using other therapies, interventions, or services with assistive technology devices, such as those associated with existing education and rehabilitation plans and programs; 5. Training or technical assistance for an infant or toddler with a disability or, if appropriate, that child's family; and 6. Training or technical assistance for professionals (including individuals providing education or rehabilitation services) or other individuals who provide services to, or are otherwise substantially involved in the major life functions of, infants and toddlers with disabilities. 	OT, SLP, ECSE) AND additional professional development, knowledge or experience in assistive technology

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Audiology Services	1. Identification of children with auditory impairments, using at-risk	Licensed under ND Board of Audiology and Speech &
	criteria and appropriate audiologic screening techniques;	Language Pathology
	2. Determination of range, nature, and degree of hearing loss and	
	communication functions, by use of audiological evaluation	Those with Clinical Fellowship Year status must be
	procedures;	supervised by an ASHA certified and ND licensed
	3. Referral for medial and other services necessary for the	audiology
	habilitation or rehabilitation of an infant or toddler with a disability	
	who has an auditory impairment;	
	4. Provision of auditory training, aural rehabilitation, speech reading	
	and listening devices, orientation and training, and other	
	services; In North Dakota, the primary Part C provider for this	
	is the Parent Infant Program	
	5. Provision of services for prevention of hearing loss; and	
	6. Determination of the child's individual amplification, including	
	selecting, fitting, and dispensing appropriate listening and	
	vibrotactile devices, and evaluating the effectiveness of those	
	devices.	
Nursing Services	Services include:	Licensed as a RN under the ND Board of Nursing per
	1. The assessment of health status for the purpose of providing	NDCC 43-12.1
	nursing care, including the identification of patterns of human	
	response to actual or potential health problems	
	2. The provision of nursing care to prevent health problems, restore	
	or improve functioning and promote optimal health and	
	development; and	
	3. The administration of medications, treatments, and regimens	
	prescribed by a licensed physician.	
	In North Dakota, nursing services are only provided via	
	consultation when necessary to receive another El service.	
Occupational Therapy	Services to address the functional needs of an infant or toddler with	Licensed under ND Board of Occupational Therapy per
	a disability related to adaptive development, adaptive behavior, and	NDCC 43-40
	play, and sensory, motor, and postural development. These	
	services are designed to improve the child's functional ability to	
	perform tasks in home, school, and community settings, and include:	
	1. Identification, assessment, and intervention;	
	2. Adaptation of the environment, and selection, design, and	
	fabrication of assistive and orthotic devices to facilitate	

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	development and promote the acquisition of functional skills; and	
	3. Prevention or minimization of the impact of initial or future	
	impairment, delay in development, or loss of functional ability.	
Physical Therapy	 Services to address the promotion of sensorimotor function through enhancement of musculoskeletal status, neurobehavioral organization, perceptual and motor development, cardiopulmonary status, and effective environmental adaptation. These services include: 1. Screening, evaluation, and assessment of children to identify movement dysfunction; 2. Obtaining, interpreting, and integrating information appropriate to program planning to prevent, alleviate, or compensate for movement dysfunction and related functional problems; and 3. Providing individual and group services or treatment to prevent, alleviate, or compensate for, movement dysfunction and related 	Licensed Physical Therapist per NDCC 61.5-01-01 to 61.5-01-02
I	functional problems.	
Social Work Services	 Services include: Making home visits to evaluate a child's living conditions and patterns of parent-child interaction; Preparing a social or emotional developmental assessment of the infant or toddler within the family context; Providing individual and family-group counseling with parents and other family members, and appropriate social skill-building activities with the infant or toddler and parents; Working with those problems in the living situation (home, community, and any center where early intervention services are provided) of an infant or toddler with a disability and the family of that child that affect the child's maximum utilization of early intervention services; and Identifying, mobilizing, and coordinating community resources and services to enable the infant or toddler with a disability and 	Licensed under ND Board of Social Work under NDCC 43-41-01 to 43-41-14.
	the family to receive maximum benefit from early intervention services.	
Special Instruction	Special Instruction includes:	At a minimum, have a Bachelor's degree and
	1. The design of learning environments and activities that promote the infant's or toddler's acquisition of skills in a variety of	license to practice in the state of North Dakota, with preference given to those with coursework,

	interaction; todo	 acticum, and experience with infants and ddlers with disabilities and their families in the lowing disciplines: Early Childhood Education Early Childhood Special Education Nursing Occupational Therapy Physical Therapy Social Work Special Education Speech-Language Pathology
Speech-Language Pathology Services	 Identification of children with communication or language disorders and delays in development of communication skills, including the diagnosis and appraisal of specific disorders and delays in those skills; Referral for medical or other professional services necessary for the habilitation or rehabilitation of children with communication or 	ensed under ND Board of Audiology and Speech- nguage Pathology ose with Clinical Fellowship Year status must be pervised by an ASHA certified and ND licensed diology aster's in Speech-Language Pathology

APPENDIX C

Infant Development (ID) Pay Point & Personnel Guidance

ACTIVITY	DESCRIPTION OF PAY POINT	PERSONNEL QUALIFICATIONS	PRODUCT
 Evaluation/Assessment Initial Evaluation Initial Assessment Annual Assessment Transition-Joint Assessment Exit Progress Assessment Review (PAR) 	 Initial Evaluation to determine Eligibility for Developmental Disabilities Program Management (DDPM) (whether the child is eligible or not), including Initial Child PAR for children that are eligible. Evaluations and Assessments must be conducted by at least two qualified ID personnel of different disciplines (either contracted or employed) from the Core Evaluation/Assessment Team. The evaluation/assessment must cover the components outlined in the Case Review Tool and the Part C Regulations for Evaluation and Assessment. Annual Assessments also include the Child PAR Foundation Areas. ID participation in joint assessment with Part B for transition is determined by IFSP team at Transition Planning Conference (2-7 meeting). IFSP team determines necessary qualified personnel to complete transition assessment, at least 1 qualified personnel (either contracted or employed) from ID must participate and produce a written assessment report, which 	At a minimum, have a Bachelor's degree and license to practice in the state of ND, with preference given to those with coursework, practicum and experience with infants and toddlers with disabilities and their families. Core Evaluation/Assessment Team members: Occupational Therapist Physical Therapist Speech-Language Pathologist Early Childhood Special Educator Social Worker	Completed Evaluation Report, Assessment Report and child outcome tool completed in THERAP.

will be attached in Therap.	
An exit child outcome tool (formerly called the Child PAR) must be completed and entered into Therap by ID, no more than 30 days prior to the child turning 3 or exiting the program.	
Parent consent (Early Intervention Consent for Evaluation and Assessment form) and participation is required before completing the exit child outcome tool.	
If a form in Therap is not being used or a provider's form isn't attached to the IFSP, an administrative note must be created in Therap, documenting parent prior notice, consent and participation in the completion of the child outcome tool.	
If assessment is due within 30 days of the child turning 3 or exiting the program, the exit child outcome tool is considered part of the annual assessment, and therefore, not billable as a separate assessment. The child outcome tool may be separate from an annual or transition assessment, and therefore, billed for independently. The child outcome tool can be administered by any home visitor once they have completed the required training.	
If a child is enrolled in Early Intervention services for less than 6 months, no exit child outcome tool is required, nor will it be paid for.	

	The activities that can be billed with Evaluation/Assessment on the same day are IFSP development and Home Visit. However, each activity must be delivered consecutively and a product for each activity completed must be evident. The activity that cannot be billed with Evaluation/Assessment on the same day is Consultation. **For situations that fall outside the above parameter, the ID Coordinator and Regional DDPA should be contacted. If concerns continue, the State Part C Coordinator can be contacted for further clarification or guestions.		
ACTIVITY	DESCRIPTION OF PAY POINT	PERSONNEL QUALIFICATIONS	PRODUCT
 IFSP Development/Update Interim (Only DDPM completes) Initial Periodic Review Annual Transfers Transition 	 IFSP development includes Initial and Annual IFSPs. Initial IFSP meetings must take place within 45 days from referral. Annual IFSP meetings must occur annually, 1 year minus 1 day from the date of the last IFSP meeting. For a review to be considered billable, it must meet the requirements of the Case Review Tool and the Part C Regulations. Periodic IFSP Reviews must occur at least every 6 months, however, can be more frequent to address child and family needs/concerns. Reviews must be done as a 	At a minimum, have a Bachelor's degree and license to practice in the state of ND, with preference given to those with coursework, practicum and experience with infants and toddlers with disabilities and their families: • Social Work • Speech-Language Pathology • Occupational Therapy • Physical Therapy • Nursing • Early Childhood Special Education	Completed IFSP Document in Therap that meets 0-3 Checklist requirements. For any type of review, the review must be attached to the IFSP, or embedded into the IFSP in Therap.

result of discussion and agreement of all IFSP team members.	Early Childhood EducationSpecial Education	
Transition IFSP reviews (2 Year, 7 Month and 2 Year, 9 Month reviews) can either be embedded into or attached to the Active IFSP. The Transition IFSP must meet the Case Review Tool and the Part C Regulations requirements to be billable.		
For NICU infants who have an interim IFSP completed by Service Coordinator (DDPM), the initial IFSP must be completed within 45 days of the initial referral.		
ID can bill for the initial IFSP if they completed the evaluation/assessment and participated in the meeting. This applies only in situations where the child has been discharged from the NICU.		
For NICU infants who have an initial IFSP completed by the Service Coordinator (DDPM), either a review or annual IFSP must be completed within 30 days from the agreed upon start date of ID.		
The IFSP team will determine how often reviews should take place, with the minimum being once every 6 months.		
 In-State transfer IFSPs must be reviewed within 30 days of starting with a new provider,		

	 which could include an annual IFSP or Periodic Review. This decision must be made with family input. The activities that can be billed with an IFSP Development/Update on the same day are Evaluation/Assessment, Home Visit, and Consultation. However, each activity must be delivered consecutively and a product for each activity completed must be evident. **For situations that fall outside the above parameters, the ID Coordinator and Regional DDPA should be contacted. If concerns continue, the State Part C Coordinator can be contacted for further 		
ACTIVITY	clarification or questions. DESCRIPTION OF PAY POINT	PERSONNEL QUALIFICATIONS	PRODUCT
Home Visit	The IFSP team will determine the frequency of home visits. Home Visits must be scheduled for at least once a month, but may be scheduled for multiple times a week. The frequency of Home Visits should change based on the needs of the child and family. The expectation is that the child, parent/guardian or primary caregiver participates in the home visit. When a child or parent/guardian isn't able to participate in a home visit, this should be documented in the home visitor note. Instances include, but aren't limited to: IEP meetings, Perm Plan, child is sick or sleeping, etc.	At a minimum, have a Bachelor's degree and license to practice in the state of ND, with preference given to those with coursework, practicum and experience with infants and toddlers with disabilities and their families: • Social Work • Speech-Language Pathology • Occupational Therapy • Physical Therapy • Nursing • Early Childhood Special Education • Early Childhood Education	Documentation, including the date of Home Visit, must be available in child's file.

	Special Education	
Home visit location, activity, and notes need to link to an outcome in the child's IFSP, as determined by the IFSP team and be documented.		
The expectation is that home visits will last about an hour and the length of the visit should be documented.		
Phone conversations with parents/guardians/caregivers are not billable time.		
Home Visits must be completed by the PEIP not assigned as the Consultant.		
The activities that can be billed with a Home Visit on the same day are Evaluation/Assessment, IFSP Development/Update, and Consultation. However, each activity must be delivered consecutively and a product for each activity completed must be evident.		
**For situations that fall outside the above parameter, the ID Coordinator and Regional DDPA should be contacted. If concerns continue, the State Part C Coordinator can be contacted for further clarification or questions.		

ACTIVITY	DESCRIPTION OF PAY POINT	PERSONNEL QUALIFICATIONS	PRODUCT
Consultation	Initial consults must be face-to-face with the PEIP present. The expectation is that all other consults take place face-to-face and with the PEIP present when possible; however, the IFSP team can determine any alternative modes of consult delivery, as it relates appropriately to the IFSP outcomes. Any consults not taking place face-to-face must be a decision of the IFSP team and justified in the outcome in Therap. Any consult, except the initial, can be delivered without the PEIP present. Continued collaboration between the family, the consultant and the PEIP is expected after each consult. The IFSP outcomes determine the frequency of consults needed to meet the outcomes. Families should be aware of IFSP team member's professional disciplines. The IFSP team will determine the expertise needed and what areas of consult are required to meet the child and family's needs and IFSP outcomes. It is possible, in limited situations that the PEIP and consultant could be of the same discipline. For example, if an OT is the PEIP, who doesn't have expertise in feeding disorders, however, another OT from the ID provider, who has that expertise, could serve	At a minimum, have a Bachelor's degree and license to practice in the state of ND, with preference given to those with coursework, practicum and experience with infants and toddlers with disabilities and their families: • Social Work • Speech-Language Pathology • Occupational Therapy • Nursing* • Early Childhood Special Education • Audiology	Consultation Report attached to IFSP in Therap

as a consultant. Should this situation arise, the Regional DDPA must contact the Part C Coordinator, who will verify personnel qualifications, as well as need, based on documentation within the IFSP.	
Consultations must be completed by the consultant not assigned as the PEIP.	
Nursing consultations can only be billed when needed for the child to participate in another Early Intervention service.	
Consultations, provided by different disciplines, can be billed for on the same day.	
The activities that can be billed with a Consultation on the same day are IFSP Development/Update and Home Visit. However, each activity must be delivered consecutively and a product for each activity completed must be evident:	
The activity that cannot be billed with a Consultation on the same day is Evaluation/Assessment.	
**For situations that fall outside the above parameter, the ID Coordinator and Regional DDPA should be contacted. If concerns continue, the State Part C Coordinator can be contacted for further clarification or questions.	

Core Competency Areas

Sections 1 – 4 are considered to be "Core Competency Areas" and address foundational knowledge and skill competencies that would apply to professionals involved in the North Dakota Early Intervention Program (ND EI Program).

1. Infant and Toddler Development

A person employed in ND El Program with competence in infant and toddler development will:

- a. Demonstrate knowledge of infant and toddler development, including the principles of growth and development (variability within domains), developmental milestone sequences, early literacy, developmental domains (cognitive, communication, physical, social-emotional, adaptive).
- b. Demonstrate knowledge of atypical development, the characteristics of prematurity and common developmental disabilities, and the potential effects on development and child-caregiver interactions.
- c. Demonstrate knowledge of the influence of environmental, cultural/linguistic, family and health/medical/socio-economic factors on child growth and development, and the ability to use evidence-based research and resources to address this influence.
- d. Identify children's strengths and challenges, analyze children's interactions and play behaviors and, with the family, guide the development of appropriate strategies to facilitate development.

2. Family-Centered Services and Supports

A person employed in ND EI Program with competence in family-centered services and supports will:

- a. Demonstrate an understanding of the roles, responsibilities and relationships of families and the influence of these factors on the promotion of children's growth and development.
- b. Demonstrate an understanding of family-centered principles and how to collaborate with families to design and implement family-centered services.
- c. Demonstrate an understanding of how family functioning is impacted by the eligible child including respect for the diversity of families, and the strengths and resources that families contribute to the child's development.
- d. Provide accurate and balanced information to empower families to make informed decisions regarding service options to address the child and the family's priorities.
- e. Use a variety of communication methods to implement strategies that are respectful and non-biased and that reflect family's values and traditions.
- f. Understand one's personal beliefs, values and biases, and how those values may influence interactions with families.

- g. Assist families in the use of technology for information and support.
- h. Assist families in the use of community, state, and national resources, such as parent-to-parent connections to support children and families in advocating to meet their concerns and priorities.
- i. Recognize family members as the decision-makers regarding their children.
- j. Demonstrate effective relationship building skills, such as active listening and interviewing skills.
- k. Collaborate with families in designing and implementing activities that promote healthy behaviors, growth, and development for their children.
- Demonstrate the use of an ongoing family assessment process to identify family priorities, resources, and concerns, and develop recommendations for functional, routine-based interventions in natural environments based on the child's current level of functioning, and the strengths and needs of the child and family.

3. Policies and Procedures

A person employed in ND El Program with competence in policies and procedures will:

- a. Implement state regulations and policies concerning federal and state legislation to deliver services and programs for young children and their families.
- b. Implement knowledge of assessment of risk factors including state child abuse and neglect reporting laws to insure safety of children and families.
- c. Assist families in understanding and using procedural safeguards and due process mechanisms as needed to meet family and child priorities for services.
- d. Follow rules for confidentiality and use appropriate consent procedures.

4. Team Collaboration and Professionalism

A person employed in ND El Program with competence in team collaboration and professionalism will:

- a. Demonstrate an understanding of implementing the transdisciplinary approach including the roles, responsibilities and competencies within early intervention disciplines.
- b. Work effectively with families as team members and professionals from varied disciplines and roles in addressing family concerns, resources, and priorities.
- c. Consult with family and team members regarding research and current trends about best practice specific to her/his own discipline and/or job role as it relates to the child and family.
- d. Understand and apply current professional standards of practice and ethics, including sensitivity to diversity.
- e. Integrate collaboration, advocacy, and leadership skills to build consensus, create change, and influence better outcomes for children and families.

Specific Job Roles and Responsibilities Areas

Sections 5 - 9 are designed to address skills and knowledge competencies required by professionals to fulfill specific job roles and responsibilities. It is the intent that professionals in these positions or executing specific responsibilities would also have achieved competency in the Core Competency Areas.

5. Evaluation and Assessment

A person employed in ND EI Program with competence in evaluation/assessment will:

- a. Demonstrate knowledge of federal and state evaluation/assessment requirements and eligibility criteria.
- b. Conduct pre-assessment planning, including the collection, review, and interpretation of pre-assessment information in partnership with the family and other team members.
- c. Identify influences on evaluations/assessments including cultural, linguistic, socioeconomic, geographic, and familial variables.
- d. Select various screening, evaluation, and assessment procedures and protocols appropriate for the individual child, including norm referenced instruments, criterion-referenced scales, observational protocols, and individually-designed probes and activities.
- e. Adapt and individualize evaluation/assessment procedures to meet the unique needs of the child and family in a variety of settings.
- f. Analyze, summarize, interpret, and communicate evaluation/assessment findings in verbal and written forms using language that can be understood by the family and team members.

6. Consultation

A person employed in the ND El Program with competence in consultation will:

- a. Demonstrate updated knowledge regarding discipline specific learning and skill development in relation to natural learning opportunities and early learning theories.
- b. Clarify roles, responsibilities, and follow-up plans with the primary early interventionist, family and any other team members.
- c. Analyze, summarize, interpret, and communicate consultation findings in verbal and written forms using language that can be understood and be used by the family and team members.
- d. Actively partner with other team members and family members to identify, plan, and implement evidence-based practices that address the needs of the child and family.

7. Individualized Family Service Plan (IFSP) Development

A person employed in the ND EI Program with competence in IFSP development will:

- a. Develop an IFSP based on the priorities of the family and other team members that is consistent with criteria in federal and state regulations,
- b. Incorporate and use evaluation/assessment, and family assessment information to develop an IFSP that is based on a child and family's routines and priorities.
- c. Develop functional and measurable IFSP outcomes, criteria, and activities.
- d. Integrate transition planning into the IFSP process following federal/state/regional/local regulations and guidelines.
- e. Ensure early intervention services are based on the needs identified in the outcomes of the IFSP.
- f. Ensure services are recorded in the IFSP and provided in timeline outlined in the IFSP.

8. Intervention Strategies and Supports in Natural Environments

A person employed in the ND El Program with competence providing supports in natural environments will:

- a. Facilitate visits designed to produce positive outcomes for children and families by using various models of collaboration, consultation, and coaching with families and early intervention personnel.
- b. Develop activity-based intervention strategies that are functional and developmentally appropriate within the routines and activities of the family's typical day and are grounded in evidence-based practice.
- c. Assist families and caregivers to identify natural learning opportunities and use routines of daily living to help children learn and grow.
- d. Adapt learning environments that are functional and developmentally appropriate and promote health and safety within typical routines.
- e. Guide the family and other caregivers in facilitating mobility and function including carrying, lifting, and positioning strategies.
- f. Develop individual activities using adaptive and assistive technology to facilitate a child's independence in activities of daily living.
- g. Facilitate positive social interactions among children, and between parent and child.
- h. Support families and other caregivers in using positive behavioral support strategies that will increase appropriate behavior in young children.

9. Service Coordination

In addition to being knowledgeable about and experienced in infant and toddler development, a person employed in the ND El Program with competence in service coordination will:

a. Ensure adherence to regulatory timelines and other procedures for federal, state, and local regulations and standards pertaining to early intervention services.

- b. Collaborate with others in the community who provide services to children and families.
- c. In collaboration with the family, coordinate and monitor the referral and delivery of designated services with other agencies as appropriate for the child and family.
- d. Coordinate the organization and completion of evaluations, assessments and consultations.
- e. Coordinate, facilitate and participate in the development and review of programs plans.
- f. Coordinate the development of transition plans.

10. Program Leadership and Administration

A person employed in the ND EI Program with competence in program leadership and administration will:

- a. Employ practices to assure compliance to state and federal regulations as well as assuring timely and accurate submission of reports to state and federal agencies.
- b. Ensure knowledge of current practices in the field of Early Intervention to promote current policies and practices are valid, effective, and in compliance.
- c. Approach situations with foresight and flexibility to make the necessary changes to comply with changing conditions and promote solutions.
- d. Employ strategies that capture family and community voices and to support the active and meaningful participation of families and community groups including those that are traditionally underrepresented.
- e. Apply understanding of diversity in communicating effectively, establishing positive relationships, and demonstrating respect to a diverse population of children and families served in the ND EI program.
- f. Implement accurate budgeting and fiscal practices to operate an Early Intervention service.
- g. Ensure that all staff have the knowledge, training, and licensure/credentials to work in the ND EI program.
- h. Implement effective employee evaluation and feedback strategies based on clear and effective job descriptions
- i. Identify and define training needs based on needs assessment and including data from staff and families.
- j. Revise program policies and procedures as needed to ensure that they reflect current program demands and respect diversity of children, families, and personnel.
- k. Ensure that program policies and program information are provided in sufficient detail and formats so that all stakeholders, including families, understand what the information means.
- I. Conduct ongoing program evaluations that are comprehensive and multidimensional to make informed programmatic decisions.

11. Supervision

A person employed in the ND El Program with competence in supervision will:

- a. Be knowledgeable of the current regulations, policies, and procedures of the ND and federal Part C and Medicaid systems.
- b. Be knowledgeable of the different professional roles in early intervention.
- c. Be knowledgeable of various models of team functioning.
- d. Use evidence-based practices in providing technical assistance, supervision, and feedback to improve staff skills.
- e. Use effective communication, coaching strategies, conflict resolution and decision-making skills in providing supervision to staff.
- f. Identify and define staff training needs based on needs assessment and including data from staff and families.