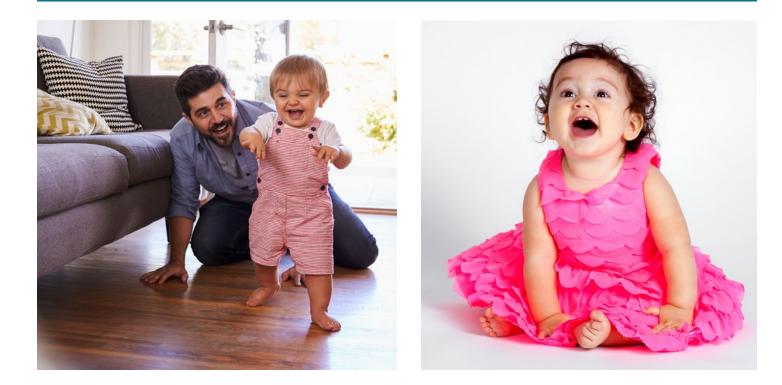


North Dakota Early Intervention Competencies





Health & Human Services

Welcome!



Welcome to the North Dakota Early Intervention Competencies. The competencies act as practice guidance and are designed to support the reflection and practice of North Dakota's Early Intervention professionals in their growth as leaders.

> North Dakota would like to recognize the Early Childhood Personnel Center on their Cross-Disciplinary Competencies (https://ecpcta.org/ cross-disciplinary-competencies/) as this work served as a starting point in the development of the competencies. Organized into five strands, the competencies describe the knowledge and skills professionals need in order to work effectively with infants, toddlers, and their families.

Family-Centered Practices

Actions that promote active partnerships with families during all aspects of their involvement in early intervention, including leadership development.



Awareness and application of laws, regulations, policies, professional ethics and standards, and practice guidelines. Practices that promote ongoing professional development and reflection on service delivery through learning, teaching, mentoring, coaching as well as leadership activity in local, state, and national issues.

Evidence-Based Practice

All screening, assessment, intervention, and evaluation practices apply scientifically based evidence to inform and partner with each child and family. This includes the ongoing collection of data to document, monitor, and make decisions about the effectiveness of the supports to engage a child and their family and to promote learning and growth.



Collaboration and Consultation

Practices that promote collaboration across the many partners that support a child's growth and learning, through early intervention supports, family partnership, and successful links to community resources.



Administration and Supervision

Leadership activities that promote the critical concepts and competencies needed to assure quality delivery of early intervention services and supports.

Embedded into a Competency Assessment Tool, the competencies are meant to be worded so they can be measured or demonstrated for purposes of self-reflection, peer mentoring, and/or performance evaluation.

It is also the intent that the competencies will spark new ideas or provide a new way of reflecting on practice.

Acknowledgments

The work to update and renew North Dakota's Early Intervention Competencies was made possible by the receipt of a Leadership Development Programs:

Increasing the Capacity of Leaders to Improve Systems Serving Children with Disabilities grant (CFDA Number 84.325L) from the federal Office of Special Education Programs. These grants are designed states to "implement leadership development programs that recruit, increase the capacity of, and retain state, regional, and local leaders to promote high expectations and improve early childhood and educational outcomes for children with disabilities and their families by improving the systems that service them." A Competency Work Group was created to complete the competencies update. A huge thank you to the following individuals for their dedicated effort:

- Kim Elkins Tribal Early Childhood
- Danielle Westerhausen Service Coordination
- Jill Staudinger El Provider/Administrator
- Jodi Webb Parent Training Information Center
- Lindsay Costello El Provider/Administrator
- Sammy Peterson Parent
- Rachel Jordaan Parent
- Nichol Anderson Higher Education
- Carly Theis Higher Education
- Angela McSweyn Early Childhood Special Education Administrator

Introduction

Reasons why core competencies are critical to the early intervention field:





- Core competencies define what providers need to know and be able to do to provide quality early intervention services.
- Core competencies serve as the foundation for decisions and practices carried out by early intervention professionals.
- Core competencies provide guidelines for education and training programs in meeting the needs of professionals in the field.
- Core competencies serve as a means for incorporating new research findings and knowledge into early intervention practice.
- Core competencies establish a set of standards for early intervention practice that promote recognition of the significance and professional nature of this field.

Different ways core competencies may be used:

Early Intervention Professionals

(Infant Development Providers and Service Coordinators)

- · Self-assess level of knowledge and skill in each of the five strands
- Self-identify specific areas for future professional development (e.g., education, training)
- · Inform families of what to expect from Early Intervention service

Directors, Program Administrators

- Create job descriptions and performance review instruments
- · Specify education and training requirements for staff positions
- · Develop staff education and training plans and policies
- · Provide reflective supervision

Trainers, Training Organizations

- · Plan and organize training and education to meet specific and consistent competencies
- Promote training and education opportunities that meet specific and consistent competencies

Higher Education Faculty, Staff, and Administrators

- Coordinate and design course content to facilitate transfer to practice in the field
- Assess current program content to determine course development and modification

State and Local Agencies

- · Develop and implement policies that will enhance professionalism in the field
- · Link core competencies to efforts to support the success of each eligible child and family
- Use core competencies as one tool to assess the quality of the early intervention system
- Promote use of core competencies across programs, agencies, and higher education institutions



Core Competency Strands



The five competency strands address the learning and knowledge base for Early Intervention professionals, employed either by a licensed Infant Developmental provider or as a service coordinator, employed by a regional Developmental Disability Program Management unit. The competency content also could support the performance of Experienced Parents, Right Track professionals, technical assistance contractors, and administrators. The competencies are also meant to be helpful to families who are engaging with the Early Intervention field. Other early childhood professionals working outside of the Early Intervention field will also benefit as they encounter young children with disabilities and delays in their practices.

The Early Intervention Competencies recognize the primary and central role of families in the growth and development of children and the strong influence of culture on all areas of practice in early childhood education and care. The ability to understand, communicate with and effectively interact with people across cultures and is cross-cutting and critical to the use of the North Dakota Early Intervention Competencies.

> ENCOURAGE & SUPPORT ALL KIDS BECAUSE "Children are apt to live up to what you believe of them." ~Lady Bird Johnson



Family-Centered Practices

The competencies in this strand promote active partnerships with families during all aspects of their involvement in early intervention, including leadership development.

- Builds a relationship and partnership with each child's family to support participation in their child's intervention and learning
- Supports families in their care giving role of the child.
- Uses effective communication (listening, speaking, writing) skills with all families across cultural, linguistic, and socioeconomic backgrounds.
- Includes the family in all components of the early intervention service delivery process.

- Provides information, guidance, and education to families about their child's development, health, and safety needs.
- Provides information, guidance, and education to families about regulations, policies, and procedures for eligibility. Including intervention & transition under IDEA, and other early childhood programs.
- Provides information, guidance, and education to families about inclusive early childhood experiences.

- Collaborates with the family to identify the family's strengths, needs, concerns, and priorities.
- Prepares the family to participate and contribute in their child's IFSP or IEP process (e.g., evaluation, development of plan, implementation, transition).
- Ensures timely services are recorded in the IFSP and families have the resources/ services to help them meet the needs for themselves, their family, and their child.

What Does This Look Like in Practice?

Sam, a licensed occupational therapist and an employee in a ND Early Intervention provider, supports Ben, who is an infant born with a congenital heart defect, and his dad, Mike with services outlined in the Individual Family Service Plan (IFSP).

While the initial IFSP was completed shortly after Ben came home from the Neonatal Intensive Care Unit (NICU), Sam continues to refer back to the IFSP during Early Intervention visits and has reminded Mike that he can ask for a review meeting at any point to update the information, outcomes, and services. Sam understands that child and family strengths, resources, and priorities change quickly when children are young. This reference to the IFSP helps Mike to understand that he can ask for changes for Ben when he feels it is necessary.

Reflection

What are some of the Family-Centered Practice competencies that Sam used to support Ben and Mike?

- What are some ways that you stay current on practices that support families?
- · Belong to a professional association
- Talk to fellow workers about effective strategies
- Read research articles
- · Engage in reflective supervision with a supervisor
- Read/listen to family stories



Professionalism

The competencies in this strand promote awareness and application of laws, regulations, policies, professional ethics and standards, and practice guidelines in delivering early intervention services. Practices that promote ongoing professional development and reflection on service delivery through learning, teaching, mentoring, and coaching as well as leadership activity in local, state, and national issues.

- Follows all IDEA and professional discipline policies, advocacy guidelines, and ethics codes & practice standards for early intervention.
- Demonstrates ethical decision
 making and professional behavior.
- Demonstrates knowledge of one's own discipline specific practice standards and guidelines.
- Demonstrates awareness of other disciplines within early intervention.
- Learns from, with, and about all team members within an interprofessional collaborative practice framework.

- Uses self-reflection and professional development to stay current in evidence-based disciplinary and interdisciplinary practices.
- Uses collaborative consultation practices when working with service providers and families.
- Mentors, teaches, and provides ongoing performance based feedback & reflective supervision to service providers, using data, needs assessment, etc.
- Demonstrates disciplinary and interdisciplinary leadership skills with service delivery, program administration, and systems level

of early childhood intervention.

- Advocates at the local, state, and national level for highquality, timely, and effective early intervention services to improve outcomes for children and families.
- Implements knowledge of assessment of risk factors including state child abuse and neglect reporting laws to insure safety of children and families.
- Supports the active and meaningful participation of family and community groups across cultures, including those that are traditionally underrepresented.

What Does This Look Like in Practice?

Jesse is a service coordinator in the Early Intervention (EI) system. He works in an area of his state which includes part of a tribal nation. He also has family and ethnic roots in the same tribal nation. Jesse has wondered how he can get more information out to families and professionals on the tribal nation about early developmental screening and EI services. He talks to his employer about including this as one of his professional goals and discusses how to integrate this goal into the work that he is already doing. Jesse researches resources that are available to him and reaches out to the state Learn the Signs, Act Early coordinator to collaborate on materials and strategies. He shares this information with his supervisor.

Reflection

What are some of the Professionalism competencies that supported Jesse's interest in promoting early developmental screening and El services?

Which activities in the Professionalism strand would you like to be more involved with?

- · Learning more about the federal IDEA law
- Creating learning opportunities addressing ethical practice
- Engaging in cross-training with other professional disciplines
- Tracking, following, and advocating for EI-related legislation
- Creating conversations with families who are traditionally underrepresented for program improvement
- Researching the national resources available to EI providers and share with co-workers



Evidence-Based Practices

The competencies in this strand promotes the application of scientifically based evidence to inform and partner with each child and family during screening, assessment, and evaluation. This includes the ongoing collection of data to document, monitor, and make decisions about the effectiveness of the supports to engage a child and their family and to promote learning and growth.

- Demonstrates knowledge of typical and atypical child development (including risk factors) throughout the intervention process.
- Uses valid, nondiscriminatory, and individualized, child-focused assessment procedures, and instruments to document a) eligibility for IDEA services, b) child and family strengths and needs, and c) child and family progress as a result of interventions.
- Identifies and includes evidencebased practices on the intervention plan (IFSP/IEP).
- Incorporates evidence-based practices in partnership with families to promote growth for children across learning opportunities (activities and routines) in places where children typically spend time (i.e. home, community, child care, school, etc.).
- Uses evidence-based accommodations, modifications, and adaptations, including positive behavioral strategies, to enable a child to participate and learn in places where young children typically spend time.
- Systematically collects and uses data to monitor the child and family progress to revise intervention plans as necessary and document intervention effectiveness.
- Uses effective communication strategies with families about ongoing evaluations, assessments, and consultations to promote their competence and confidence in partnering in their child's growth and learning.

What Does This Look Like in Practice?

Kyra is a two-year old, who is eligible for Early Intervention (EI) services due to her diagnosis of Down syndrome. Kyra attends a neighborhood day care center while her parents, Nick and Nicole, are at work.

During a recent Individual Family Service Plan (IFSP) review, the team decided to increase the involvement of a speech and language therapist. Nike and Nicole asked if the speech therapist could also consult at Kyra's daycare. Kyra's team understands that providing visual symbols and prompts can help with Kyra's understanding of routines, familiar language, and social norms in all of her environments, so they were in agreement with this request and included it in the IFSP.

Reflection

What are some of the Evidence-Based Practice competencies that Kyra's team are demonstrating?

Which areas of practice in the Early Intervention field do you feel you need to learn more about?

- Typical child development
- · Creating accommodations to promote inclusion
- Measuring Progress
- Using authentic assessment methods
- · Writing and implementing functional outcomes



Collaboration and Consultation

The competencies in this strand promote collaboration across the many partners that support a child's growth and learning, including families through early intervention supports, family partnership, and successful links to community resources.

- Coordinates and collaborates with the family and service providers across disciplines and agencies throughout the service delivery process.
- Uses effective communication skills (listening, speaking, writing) with others.
- Shares information and resources with service providers, agencies, caregivers, and teachers.
- Coordinates the delivery of early intervention services, resources, and supports with service providers and agencies.
- Collaborates with service providers and agencies to facilitate a team approach to early intervention.

- Collaborates with the family, service providers, and agencies to develop, implement, and monitor an Individualized Family Service Plan (IFSP) or an Individualized Education Plan (IEP).
- Provides information, guidance, and education to families about early intervention and inclusive service delivery models.
- Demonstrates negotiation and leadership skills with service providers and agencies to problem solve and take necessary actions to benefit the child and family.
- Facilitates transitions from Part C or 619 programs to other programs.

- Clarify roles, responsibilities, and follow-up plans with the primary early interventionist, family, and any other team members
- Coordinates the delivery of early intervention services, resources, and supports with service providers and agencies including evaluations and assessments, plan development, home visits, and consultations.
- Ensures that program information and policies are provided in sufficient detail with clear formats so that all stakeholders, including families, understand what the information means.

What Does This Look Like in Practice?

Clara is an early interventionist, who is licensed as a physical therapist. She is the primary early interventionist for Jackson and his family. Jackson was just recently diagnosed with cerebral palsy. In preparation for the family's Individual Family Service Plan (IFSP) meeting, Clara talks with Jackson's parent about asking Ashley, the service coordinator to attend an El session.

In collaboration with the family, Clara invites Ashley to a visit. Clara knows that meeting with Jackson and his family during their typical routines and in familiar environments helps the IFSP team members to better understand Jackson's interactions and engagement as well as having conversations about the family's priorities, concerns, and needs. The collaboration with the family and service coordinator helps to promote a successful and timely IFSP annual review.

Reflection

What are some of the Collaboration and Consultation competencies that Jackson's early interventionist is demonstrating?

Which of these collaboration skills do you think are the most effective in delivering El services?

- Typical child development
- · Creating accommodations to promote inclusion
- Measuring progress
- Using authentic assessment methods
- · Writing and implementing functional outcomes



Administration and Supervision

The competencies in this strand assures the leadership activities that promote quality delivery of services and supports.

- Follow federal and state regulations regarding implementation of early intervention.
- Demonstrates knowledge to operate and manage early intervention programs, including hiring, professional development, and fiscal practices
- Revise program policies and procedures as needed to ensure that they reflect current program demands and respect the diverse needs of children, families, and personnel. (i.e. response to pandemic, staffing shortages, cultural responsiveness).
- Conduct ongoing program evaluations that are comprehensive and multi -dimensional to make informed programmatic decisions.
- Provides ongoing supervision to staff by using effective communication, coaching strategies, conflict resolution, and decision-making skills.
- Ensures staff have up-to-date professional development to maintain professional licensures; develops additional training opportunities based on staff needs and state requirements.

What Does This Look Like in Practice?

Becky works as a service coordinator in the Early Intervention (EI) system. She is a licensed social worker and requires thirty hours of continuing education every two years to maintain her license.

While a license is not required for her current position, Becky feels strongly that maintaining her license provides protections for herself and clients. Becky works with her supervisor to make a plan for professional development that is related to her work as a service coordinator and will also fulfill her continuing education requirements.

Reflection

What Administration and Supervision Competencies are being demonstrated in Becky's scenario?

What activities in the Administration and Supervision do you think you would like to know more about?

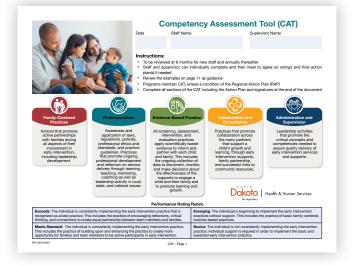
- · Understanding state and federal regulations
- Funding of the Early Intervention system
- Revising program policies and procedures
- Difference types of supervision strategies
- · Conflict resolution for professionals

Early Intervention Competency Products

Appendix A contains an Infographic, which is a quick summary of the Early Intervention Competency strands and an overview. This product can be used in a variety of ways to promote an understanding of the work of Early Intervention.



Appendix B contains the Competency Assessment Tool. This is a fillable PDF product that is ready made for purposes such as self-assessment, supervisory sessions, and/or performance reviews. There is not a current state requirement to implement the use of this tool into programs; however programs are encouraged to review this manual and consider ways to incorporate an awareness of the competencies into the program's work.



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pervisory comments: (Include examples a	and measurement strat	egies)				es.	Meets Standard	Novice											, evaluations/assessments, intake
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fl commenta:																			Early Intervention program for training, Ith quality ratings.
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Appendix A

The following page is a quick summary of the Early Intervention Competency (Infographic)strands and an overview.

This product can be used in a variety of ways to promote an understanding of the work of Early Intervention.

North Dakota Early Intervention Competencies



The North Dakota Early Intervention Competencies are designed to support the reflection and practice of Early Intervention professionals in their growth as leaders. Organized into strands, the competencies describe the knowledge and skills practitioners need in order to work effectively with infants and toddlers and their families.

Who are they for? These competencies are intended to be used by Service Coordinators (Developmental Disabilities Program Managers), Early Interventionists, Experienced Parents, and Administrators. The competencies are also meant to be helpful to families who are engaging with the Early Intervention field. Other early childhood professionals working outside of the Early Intervention field will also benefit as they encounter young children with disabilities and delays in their practices.

While each individual competency is important to the delivery of quality Early Intervention service, Early Intervention professionals will be pulling from various strands and competencies to practice.

Cultural Competency - Is the ability to understand, communicate with and effectively interact with people across cultures and is cross-cutting and critical to the use of the North Dakota Early Intervention Competencies.

Cultural competence encompasses:

- Being aware of one's own world view
- Developing positive attitudes towards cultural differences

in local, state, and

national issues.

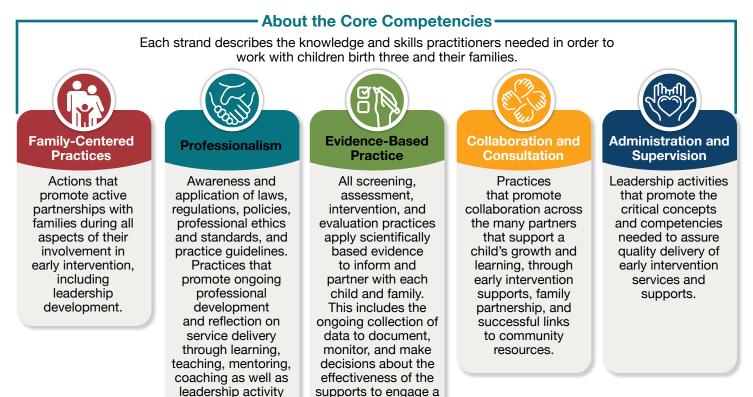
 Gaining knowledge of different cultural practices and world views

NORTH

Be Legendary.

 Developing skills for communication and interaction across culture

We Hear You (www.acecqa.gov.au)



child and their family

and to promote

learning and growth.

Appendix B

The following 8 pages is a fillable PDF product that is ready made for purposes such as self-assessment, supervisory sessions, and/or performance reviews.

There is not a current state requirement to implement the use of this tool into programs; however programs are encouraged to review this manual and consider ways to incorporate an awareness of the competencies into the program's work.

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Family-Centered Practices	Professionalism	Evidence-Based Practice	tice Collaboration and Consultation	d Administration and Supervision
Actions that promote active partnerships with families during all aspects of their involvement in	Awareness and application of laws, regulations, policies, professional ethics and	All screening, assessment, intervention, and evaluation practices apply scientifically based		
early intervention, including leadership development	guidelines. Practices that promote ongoing professional development	partner with each child and family. This includes the oncoing collection of	d learning, through early se intervention supports, of family partnership	utly early intervention services ts, and supports.
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		Performance Rating Rubric		Be Legendary.
Exceeds : The individual is consistently implementing the early intervention practice that is recognized as a best practice. This includes the practice of encouraging reflections, critical thinking, and connections to create equal partnership between team members and families	tently implementing the early inte s includes the practice of encour e equal partnership between tea		Emerging . The individual is beginr practices without support. This inc routines-based practices.	Emerging . The individual is beginning to implement the early intervention practices without support. This includes the practice of basic family-centered, routines-based practices.
Meets Standard: The individual is consistently implementing the early intervention practice. This includes the practice of building upon and enhancing the practice to create more opportunity for families and team members to be active participants in early intervention.	s consistently implementing the ing upon and enhancing the pracemembers to be active participant	/ intervention practice. to create more early intervention.	Novice: The individual is not consist practice. Individual support is require expected early intervention practice.	Novice : The individual is not consistently implementing the early intervention practice. Individual support is required in order to implement the basic and expected early intervention practice.
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CAT · Page 1

Competency 1: Family Centered Practices. A person employed in ND El Program with competence in Family Center practices will:

Competency	Performance (check one)	De) Competency	Performance (check one)	e)
Builds a relationship and partnership with each child's family to support participation in their child's intervention and learning.	Exceeds Emergi Meets Standard Novice	Emerging Provides information, guidance, and education to families about inclusive early childhood experiences.	Exceeds Emerging Meets Standard Novice	rging ce
Supports families in their caregiving role of the child.	Exceeds Emergi Meets Standard Novice	Provides information, guidance, and education to families about regulations, policies, and procedures for eligibility. (intervention, & transition under IDEA and other early childhood programs)	Exceeds Emerging Meets Standard Novice	rging ce
Uses effective communication (listening, speaking, writing) skills with all families across cultural, linguistic, and socioeconomic backgrounds.	Exceeds Emergi Meets Standard Novice	Emerging Collaborates with the family to identify the family's strengths, needs, concerns, and Novice priorities.	Exceeds Emerging Meets Standard Novice	rging ce
Includes the family in all components of the early intervention service delivery process.	Exceeds Emergi Meets Standard Novice	Emerging Prepares the family to participate and contribute in their child's IFSP or IEP process (e.g., evaluation, development of plan, implementation, transition).	Exceeds Emerging Meets Standard Novice	rging ce
Provides information, guidance, and education to families about their child's development, health, and safety needs.	Exceeds Emergi Meets Standard Novice	Emerging Ensures timely services are recorded in the IFSP and families have the resources/services to help them meet the needs for themselves, their family, and their child.	Exceeds Emerging Meets Standard Novice	rging ce
Supervisory comments: (Include examples and measurement stratedies)	and measurament stratedie			

Supervisory comments: (Include examples and measurement strategies)

Competency 2: Professionalism. A person employed in ND El Program with competence in Professionalism will:

Competency	Performance (che	check one)	Competency	Performance (check one)	k one)
Follows all IDEA and professional discipline policies, advocacy guidelines, and ethics codes & practice standards for early intervention.	Exceeds Meets Standard	Emerging Novice	Mentors, teaches and provides ongoing performance-based feedback & reflective supervision to service providers, using data, needs assessments, etc.	Exceeds Meets Standard	Emerging Novice
Demonstrates ethical decision making and professional behavior.	Exceeds Meets Standard	Emerging Novice	Demonstrates disciplinary and interdisciplinary leadership skills with service delivery, program administration, and systems level of early childhood intervention.	Exceeds Meets Standard	Emerging Novice
Demonstrates knowledge of one's own discipline specific practice standards and guidelines.	Exceeds Meets Standard	Emerging Novice	Advocates at the local, state, and national level for high-quality, timely, and effective early intervention services to improve outcomes for children and families.	Exceeds Meets Standard	Emerging Novice
Demonstrates awareness of other disciplines within early intervention.	Exceeds Meets Standard	Emerging Novice	Implements knowledge of assessment of risk factors including state child abuse and neglect reporting laws to insure safety of children and families.	Exceeds Meets Standard	Emerging Novice
Learns from, with, and about all team members within an interprofessional collaborative practice framework.	Exceeds Meets Standard	Emerging Novice	Supports the active and meaningful participation of family and community groups across cultures, including those that are traditionally underrepresented.	Exceeds Meets Standard	Emerging Novice
Uses self-reflection and professional development to stay current in evidence-based disciplinary and interdisciplinary practices.	Exceeds Meets Standard	Emerging Novice	Uses collaborative consultation practices when working with service providers and families.	Exceeds Meets Standard	Emerging Novice

Supervisory comments: (Include examples and measurement strategies)

Competency 3: Evidence-Based Practice. A person employed in ND El Program with competence in Evidence Based Practice will:

Competency	Performance (check one)	eck one)	Competency	Performance (check one)	ne)
Demonstrates knowledge of typical and atypical child development (including risk factors) throughout the intervention process.	Exceeds Meets Standard	Emerging Novice	Incorporates evidence-based practices in partnership with families to promote growth for children across learning opportunities (activities and routines) in places where children typically spend time (i.e. home, community, child care, school, etc.).	Exceeds Eme Meets Standard Nov	Emerging Novice
Uses valid, nondiscriminatory, and individualized, child-focused assessment procedures, and instruments to document a) eligibility for IDEA services, b) child and family strengths and needs c) child and family progress as a result of interventions.	Exceeds Meets Standard	Emerging Novice	Uses evidence-based accommodations, modifications, and adaptations, including positive behavioral strategies, to enable a child to participate and learn in places where young children typically spend time.	Exceeds Eme Meets Standard Nov	Emerging Novice
Identifies and includes evidence-based practices on the intervention plan (IFSP/IEP).	Exceeds Meets Standard	Emerging Novice	Uses effective communication strategies with families about ongoing evaluations, assessments, and consultations to promote their competence and confidence in partnering in their child's growth and learning.	Exceeds Eme Meets Standard Nov	Emerging Novice
Systematically collects and uses data to monitor the child and family progress to revise intervention plans as necessary and document intervention effectiveness.	Exceeds Meets Standard	Emerging Novice			
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Supervisory comments: (Include examples and measurement strategies)

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Competency 4: Collaboration and Coordination. A person employed in ND El Program with competence in Collaboration and Coordination will:

Competency	Performance (check one)	heck one)	Competency	Performance (check one)	sck one)
Coordinates and collaborates with the family and service providers across	Exceeds	Emerging	Demonstrates negotiation and leadership skills with service providers and agencies to problem	Exceeds	Emerging
disciplines and agencies throughout the service delivery process.	Meets Standard	Novice	solve and take necessary actions to benefit the child and family.	Meets Standard	Novice
Uses effective communication skills	Exceeds	Emerging	Facilitates transitions from Part C or 619	Exceeds	Emerging
(listening, speaking, writing) with others.	Meets Standard	Novice	programs to other programs.	Meets Standard	Novice
Shares information and resources with	Exceeds	Emerging	Clarifies roles, responsibilities, and follow-up	Exceeds	Emerging
and teachers.	Meets Standard	Novice	family, and any other team members.	Meets Standard	Novice
Coordinates the delivery of early intervention services, resources, and	Exceeds	Emerging	Coordinates the delivery of early intervention services, resources, and supports with service	Exceeds	Emerging
supports with service providers and agencies.	Meets Standard	Novice	and consultations.	Meets Standard	Novice
Collaborates with service providers and	Exceeds	Emerging	Ensures that program information and policies are provided in sufficient detail with clear formats	Exceeds	Emerging
agencies to lacintate a team approach to early intervention.	Meets Standard	Novice	so that all stakeholders, including families, understand what the information means.	Meets Standard	Novice
Collaborates with the family, service providers, and agencies to develop,	Exceeds	Emerging	Provides information, guidance, and education to families about early intervention and inclusive	Exceeds	Emerging
Family Service Plan (IFSP) or an Individualized Individualized Education Plan (IEP).	Meets Standard	Novice	service delivery models.	Meets Standard	Novice

Supervisory comments: (Include examples and measurement strategies)

Competency 5: Administration and Supervision. A person employed in ND EI Program with competence in Administration and Supervision will:

Competency	Performance (check one)	e) Competency	Performance (check one)	ck one)
Follow federal and state regulations regarding implementation of early intervention.	Exceeds Emergi Meets Standard Novice	Emerging Conduct ongoing program evaluations that are comprehensive and multi-dimensional to make informed programmatic decisions.	Exceeds Meets Standard	Emerging Novice
Demonstrates knowledge to operate and manage early intervention programs, including hiring, professional development, and fiscal practices.	Exceeds Emergi Meets Standard Novice	Emerging Provides ongoing supervision to staff by using effective communication, coaching strategies, conflict resolution, and decision-making skills.	Exceeds Meets Standard	Emerging Novice
Revise program policies and procedures as needed to ensure that they reflect current program demands and respect for the diverse needs of children, families, and personnel. (i.e. response to pandemic, staffing shortages, cultural responsiveness).	Exceeds Emerging Meets Standard Novice	Ensures staff have up-to-date professional development to maintain professional licensures; develops additional training opportunities based on staff needs and state requirements.	Exceeds Meets Standard	Emerging Novice

Supervisory comments: (Include examples and measurement strategies)

Any additional areas of concern or improvement:



Action Plan with Measurement Strategies: (include a goal completion timeline)

Supervisor Signature:

Date:

CAT • Page 7

EXAMPLE Competency 5: Administration and Supervision A person employed in ND El Program with competence in Administration and Supervision will:

Standard	Performance (check one)	leck one)
Follow federal and state regulations regarding implementation of early intervention.	Exceeds Emergir Meets Standard Novice	Emerging Novice
Provides ongoing supervision to staff by using effective communication, coaching strategies, conflict resolution, and decision-making skills.	Exceeds Emergir Meets Standard Vovice	Emerging Vovice
Supervisory comments: (Include examples and measurement strategies)		
In Jane's Case Documents, Jane sites state and federal regulations demonstrating her competency of regulations.		

Jane's communication needs to be an area of focus. Her notes are too brief and contain limited information. Jane is aware of this and working on enhancing her notes.

Jane will be attending additional training at our annual conference in June.

Example Action Plan: Jane will need to watch modules on toddler development, observation paired with written developmental assessment reviewed by mentor staff member. Mentor will review all IFSP documentation with staff member using the Case Review Tool-Revised (CRT-R). Jane will complete 6 written developmental assessments during the year and review them with an experienced Early Intervention staff to align with the experienced staff member's observations regarding atypical and typical development. Jane's developmental assessment will align with experienced staff the time of the next Competency Assessment Review (CAT) review.

Measurement Strategy Options	Examples
Review of Case Documents	Quality Enhancement Review (QER), evaluations/assessments, consults, home visit notes, progress notes, administrative notes, Risk Assessment Tool, Individualized Family Service Plan (IFSP), Individual Service Plan (ISP), release of information, eligibility summary, prior notice, Local Education Agency (LEA) notification, Opt-out notification, consent
Direct Observation	Staff meetings, teaming, face-to-face with families, 1-on-1 consultation, video, home visits, evaluations/assessments, intake
Family Feedback	State survey, informal/formal complaints, advisory feedback, program surveys, state transition survey, other agency surveys, experienced parent feedback
Annual Performance Report Indicators	Each year, data is collected for a number of indicators in order to file an Annual Performance Report (APR) with the federal Department of Education. The data from the indicators can be disaggregated so that it can used for the completion of this tool (CAT) and personnel feedback purposes. The APR data focuses on timeliness of service delivery and IFSP plan development, child outcomes, family outcomes, performance on transition, and service delivery in the natural environment
Case Review Tool-Revised (CRT-R)	The North Dakota Case Review Tool was designed to be used by the North Dakota Part C Early Intervention program for training, accountability, and monitoring purposes, through the review of each section of the IFSP with quality ratings.

Improvement Strategy Options: Reflective Supervision Online Modules

- IFSP Review with CTR-R
- Professional Development
- Review Policies Job Shadow

Video

Book Review on relevant topic

CAT · Page 8

Observation

Action Research

Formal State Training

Orientation Training

Mentoring

Other



Sources:

Bruder, M. B., Catalino, T., Chiarello, L. A., Cox Mitchell, M., Deppe, J., Gundler, D., Kemp, P., LeMoine, S., Long, T., Muhlenhaupt, M., Prelock, P., Schefkind, S., Stayton, V., & Ziegler, D. (2019). Finding a common lens: Competencies across professional disciplines providing early childhood intervention. Infants & Young Children, 32(4),280-293.doi: 10.1097/IYC.000000000000153 Early Childhood Personnel Center Cross-Disciplinary Competencies - Cross-Disciplinary Personnel Competencies Alignment | The Early Childhood Personnel Center (ecpcta.org) Division for Early Childhood Recommended Practices - DEC Recommended Practices | DEC (dec-sped.org) North Dakota Competency Assessment Tool - competency-assessment-tool-cat.pdf (nd.gov) Division for Early Intervention/Early Childhood Special Education Standards – 2020 - El/ECSE Standards (2020) | DEC (dec-sped.org)



North Dakota Early Intervention Competencies



Health & Human Services