

**NORTH DAKOTA DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
**BUDGET NARRATIVE - YEAR 1**  
**December 29, 2025 through October 30, 2026**

**Note**

Initiative 1 - Make North Dakota Healthy Again / Preventive Care, Healthy Eating  
 Initiative 2 - Strengthen and Stabilize Rural Health Workforce  
 Initiative 3 - Bring High-Quality Health Care Closer to Home  
 Initiative 4 - Connect Tech, Data and Providers for a Stronger North Dakota

**Summary of Budget Period: Federal**  
**Year 1: 12/29/2025 - 10/30/2026**

	Initiative				Federal Total	Federal Admin
	1	2	3	4		
Personnel	748,449	401,882	401,882	401,882	1,954,095.00	1,954,095.00
Fringe Benefits	361,654	167,702	167,702	167,702	864,759.45	864,759.45
Travel	29,154	12,594	18,114	18,114	77,976.00	77,976.00
Equipment	0	0	0	540,000	540,000.00	540,000.00
Supplies	1,291,914	29,814	124,336	28,286	1,474,350.00	1,474,350.00
Contractual	16,674,700	43,795,600	100,667,589	32,755,600	193,893,489.10	13,992,498.00
Other	49,355	31,115	25,915	25,915	132,300.00	132,300.00
<b>Total: Federal</b>	<b>19,155,226</b>	<b>44,438,707</b>	<b>101,405,538</b>	<b>33,937,499</b>	<b>198,936,969.55</b>	<b>19,035,978.45</b>

**Summary of Budget Period: Non-Federal**  
**Year 1: 12/29/2025 - 10/30/2026**

	Initiative				Non-Federal Total	Non-Federal Admin
	1	2	3	4		
Personnel	20,446	14,890	3,779	3,779	42,894	42,894
Fringe Benefits	9,140	7,027	2,800	2,800	21,767	21,767
Travel	0	0	0	0	0	0
Equipment	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Contractual	0	0	0	0	0	0
Other	806	659	366	366	2,197	2,197
<b>Total: Non-Federal</b>	<b>30,392</b>	<b>22,576</b>	<b>6,945</b>	<b>6,945</b>	<b>66,858</b>	<b>66,858</b>

**Personnel**

1. RHTP Director/PI– Interim Dirk Wilke provides overall leadership and strategic management of all RHTP activities. Responsibilities include comprehensive program oversight, key decision-making, implementation and performance monitoring, reporting requirements, and active participation in CMS program calls and meetings to ensure compliance with all federal requirements and the achievement of project goals (\$13,729 monthly salary x 25% effort x 2 months).

FTE	Initiative				Non-Federal	Non-Federal
	1	2	3	4	Total	Admin
0.25	1,716	1,716	1,716	1,716	6,864	6,864

2. AOR – Interim Krista Fremming provides subject matter expertise in Medicare and Medicaid to provide strategic guidance, oversight, and support to ensure effective implementation of RHTP activities (\$11,000 monthly salary x 25% x 3 months).

0.25	2,063	2,063	2,063	2,063	8,252	8,252
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3. Project Contributor – Sherry Adams offers expert public health leadership and strategic guidance to support the design, implementation, and evaluation of RHTP activities. These positions are funded through the cost allocation plan.

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4. Project Contributor – Kim Mertz provides subject matter expertise and strategic support for the effective implementation of Initiative activities. This position is dedicated to grant activities as follows: Initiative 1 at 10% and Initiative 2 at 15%. This position is funded through an alternate funding source. (\$11,111 monthly salary x 25% x 10 months).

0.25	11,111	16,667			27,778	27,778
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5. Finance Oversight – Courtney Peterson provides fiscal and administrative support for the RHTP program, including assistance with application development, budget preparation, and pre- and post-award management activities. This position is funded through the cost allocation plan.

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	Initiative				Federal	Federal
	1	2	3	4	Total	Admin

6. RHTP Director/PI– To be hired February 2026. They will provide overall leadership and strategic management of all RHTP activities. Responsibilities include comprehensive program oversight, key decision-making, implementation and performance monitoring, reporting requirements, and active participation in CMS program calls and meetings to ensure compliance with all federal requirements and the achievement of project goals (\$12,000 monthly salary x 8 months).

1.0	24,000	24,000	24,000	24,000	96,000	96,000
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Initiative				Total	Admin
1	2	3	4		

7. Executive Director for Office of Health Transformation/AOR – To be hired April 2026. Will be fully dedicated to provide strategic guidance, oversight, and support to ensure effective implementation of RHTP activities (\$13,000 monthly salary x 7 months).

1.0      22,750      22,750      22,750      22,750      91,000      91,000

8. Project Contributor - Dr. David Hunnicutt brings nationally recognized expertise in population health, wellness strategy, and organizational transformation to support the Rural Health Transformation Program, offering practical, evidence-based guidance that strengthens community health systems and workforce well-being. His leadership and evaluation experience provide the strategic insight needed to translate vision into measurable outcomes, ensuring sustainable, high-impact health and wellness transformation across rural North Dakota (\$9,000 monthly salary x 10 months).

1.0      22,500      22,500      22,500      22,500      90,000      90,000

9. RHTP Managers - One position is filled (Anna Johnson); two additional positions are anticipated to be hired in March–April 2026. These managers oversee and implement Rural Health Transformation Program (RHTP) activities for Initiatives 2–4, coordinate partner collaboration, and communicate with and monitor the performance of subgrantees and contractors. All positions are fully dedicated (100%) to grant-funded activities. (\$7,700 monthly salary x 10 months x 1 FTE)+(\$8,000 monthly salary x 6.5 months x 2 FTE).

3.0                      60,333      60,333      60,333      180,999      180,999

10. RHTP Evaluator - To be hired in March & April 2026. Responsible for the collection, management, analysis, and dissemination of RHTP data. These positions are dedicated 100% to grant activities (\$9,000 monthly salary x 6.5 months x 2 FTE).

2.0      29,250      29,250      29,250      29,250      117,000      117,000

11. Physical Activity and Wellness Manager – To be hired in February 2026. Responsible for providing strategic leadership, development, and statewide implementation of ND Moves Together, an initiative advancing physical activity and chronic disease prevention through a Policy, Systems, and Environmental (PSE) approach. Duties include building partnerships, managing program operations, and ensuring alignment with public health priorities, community needs, and sustainability goals. This role leverages national and state resources—such as the Physical Activity Guidelines for Americans, Move Your Way®, Active People, and Healthy Nation—to support program development and execution. This position will champion workplace wellness by modeling best practices and collaborating with department leadership to integrate physical activity and wellness strategies into daily operations and organizational culture. This position is 100% dedicated to Initiative 1 activities (\$8,500 monthly salary x 8 months).

1.0      68,000                      68,000      68,000



Initiative				Total	Admin
1	2	3	4		

16. Tribal Liaison - To be hired in March 2026. Responsible for serving as a trusted bridge between tribal communities and health transformation initiatives. Grounded in respect for tribal sovereignty, culture, and traditions, this role fosters authentic collaboration, ensures programs are culturally aligned, and elevates tribal voices in planning, implementation, and evaluation of rural health strategies (\$8,000 monthly salary x 7 months).

1.0      14,000      14,000      14,000      14,000      56,000      56,000

17. RHTP Procurement/Contract Officer – Connie Faulkner is responsible for the procuring of goods and services and for the preparation, review and execution of RHTP contracts. This role is dedicated 100% to grant activities (\$7,200 monthly salary x 10 months).

1.0      18,000      18,000      18,000      18,000      72,000      72,000

18. RHTP Account Budget Specialist III – Elizabeth Vande Streek is responsible for the management of payments and financial federal reporting. These role are dedicated 100% to grant activities (\$6,400 monthly salary x 10 months). A second position is anticipated to be hired in March 2026 (\$6,400 monthly salary x 7 months).

2.0      27,200      27,200      27,200      27,200      108,800      108,800

19. RHTP Account Budget Specialist III – To be hired in February 2026. Responsible for approving payments related to RHTP expenses. This role is dedicated 75% to grant activities (\$7,066 monthly salary x 75% effort x 8 months).

0.75      10,599      10,599      10,599      10,599      42,396      42,396

20. RHTP Account Technician – Megan Vote is responsible for processing payments related to RHTP expenses. This role is dedicated 25% to grant activities (\$4,400 monthly salary x 25% effort x 8 months).

0.25      2,200      2,200      2,200      2,200      8,800      8,800

21. RHTP Compliance Lead – To be hired in February 2026. Responsible for monitoring subrecipient activities and reviewing RHTP expenditures to ensure compliance and accountability. This role is dedicated 100% to grant activities (\$7,400 monthly salary x 8 months).

1.0      14,800      14,800      14,800      14,800      59,200      59,200

22. Attorney II - To be hired in March 2026. Responsible for addressing legal and policy barriers that impact access to care and community well-being. This role provides legal guidance on health equity, regulatory compliance, data sharing, and cross-sector partnerships, while advancing policies that protect vulnerable populations and strengthen sustainable, community-centered health systems in rural and tribal settings (\$10,500 monthly salary x 50% effort x 7 months x 2 FTE).

1.0      18,375      18,375      18,375      18,375      73,500      73,500

23. Behavioral Scientist - To be hired in March 2026. Responsible for applying behavioral and social science to understand barriers and motivators affecting health in rural populations. By using data, community insights, and evidence-based behavior change strategies, this role helps design, test, and refine interventions that improve health outcomes and support long-term, community-driven change (\$11,000 monthly salary x 7 months).

1.0      19,250      19,250      19,250      19,250      77,000      77,000

Initiative				Total	Admin
1	2	3	4		

24. Communication/Education Specialists - Interim LuWanna Lawrence has been temporarily hired into one position and the other is anticipated to be hired in March 2026. Responsible for translating complex health information into clear, accessible, and culturally appropriate messaging for all audiences. This role strengthens engagement through education campaigns, training materials, and outreach strategies that build health literacy, support behavior change, and connect communities to available resources (\$7,400 monthly salary x 10 months x 1 FTE).

1.0      18,500      18,500      18,500      18,500      74,000      74,000

25. Communication Stakeholder Engagement Manager - Responsible for leading the translating of complex health information into clear, accessible, and culturally appropriate messaging for all audiences. This role strengthens engagement through education campaigns, training materials, and outreach strategies that build health literacy, support behavior change, and connect communities to available resources (\$16,000 monthly salary x 8 months x 1 Temporary FTE).

1.0      32,000      32,000      32,000      32,000      128,000      128,000

26. HR Workforce Development Manager - To be hired in March 2026. Responsible for providing recruitment and onboarding of grant-funded staff, position classification, personnel policy compliance, payroll coordination, accountability metrics, and workforce-related reporting. These activities support effective grant administration and oversight (\$8,500 monthly salary x 7 months).

1.0      14,875      14,875      14,875      14,875      59,500      59,500

**Personnel: Total Federal**

FTE: Total Federal

<b>748,449</b>	<b>401,882</b>	<b>401,882</b>	<b>401,882</b>	<b>1,954,095</b>	<b>1,954,095</b>
13.75	5.75	5.75	5.75	31.00	

**Personnel: Total Non-Federal**

FTE: Total Non-Federal

<b>14,890</b>	<b>20,446</b>	<b>3,779</b>	<b>3,779</b>	<b>42,894</b>	<b>42,894</b>
0.23	0.28	0.13	0.13	0.75	

**Fringe Benefits**

*Fringe Benefits – Taxes and Retirement (Total Staff Salary x Fringe Benefits Rate)*

Total Staff Salary  
Fringe Benefits Rate  
Taxes and Retirement total

Initiative				Federal	Federal
1	2	3	4	Total	Admin
748,449	401,882	401,882	401,882		
21.0%	21%	21%	21%		
157,173.75	84,394.90	84,394.90	84,394.90	410,358.45	410,358.45

*Fringe Benefits – Medical Insurance (FTE x Monthly Medical Insurance Rate per FTE x # of Months)*

FTE  
Monthly Medical Insurance Rate per FTE  
Average # of Months  
Medical Insurance total

13.50	5.50	5.50	5.50		
1,893.33	1,893.33	1,893.33	1,893.33		
8	8	8	8		
204,480	83,307	83,307	83,307	454,401	454,401
<b>361,653.75</b>	<b>167,701.90</b>	<b>167,701.90</b>	<b>167,701.90</b>	<b>864,759.45</b>	<b>864,759.45</b>

**Fringe Benefits: Total Federal**

**Fringe Benefits**

Fringe Benefits – Taxes and Retirement (Total Staff Salary x Fringe Benefits Rate)

Total Staff Salary  
 Fringe Benefits Rate  
 Taxes and Retirement total

Fringe Benefits – Medical Insurance (FTE x Monthly Medical Insurance Rate per FTE x # of Months)

FTE  
 Monthly Medical Insurance Rate per FTE  
 # of Months  
 Medical Insurance total

**Fringe Benefits: Total Non-Federal**

Justification: Fringe benefits rate includes an estimated amount for:

Unemployment - 1% of first \$45,100 in salary per employee, per year

FICA - 6.2% of first \$176,100 in salary per employee, per year

Medicare - 1.45% of the first \$200,000 in salary per employee, per year PLUS 2.35%;

Medicare tax (1.45% + additional 0.09%) on all employee wages in excess of \$200,000 per employee, per year

Retirement - 12.26% of total salary

**Travel**

1. Initiative 2 in-state travel for four staff to provide technical assistance and training to partners and contractors. (((3,000 miles x 0.70 per mile) + (7 days per diem x \$45 per day) + (3 nights lodging x \$115 per night)) x 4 staff).

2. Initiative 1 in-state travel for seven staff to provide technical assistance and training to partners and contractors. (((3,000 miles x 0.70 per mile) + (7 days per diem x \$45 per day) + (3 nights lodging x \$115 per night)) x 10 staff).

3. Initiative 3 in-state travel for five staff to provide technical assistance and training to partners and contractors. (((3,000 miles x 0.70 per mile) + (7 days per diem x \$45 per day) + (3 nights lodging x \$115 per night)) x 6 staff).

4. Initiative 4 in-state travel for five staff to provide technical assistance and training to partners and contractors. (((3,000 miles x 0.70 per mile) + (7 days per diem x \$45 per day) + (3 nights lodging x \$115 per night)) x 6 staff).

Initiative				Non-Federal	Non-Federal
1	2	3	4	Total	Admin
13,174	18,730	2,063	2,063		
21%	21%	21%	21%		
2,767	3,933	433	433	7,566	7,566
0.23	0.28	0.13	0.13		
1,893.33	1,893.33	1,893.33	1,893.33		
10	10	10	10		
4,260	5,207	2,367	2,367	14,201	14,201
<b>7,027</b>	<b>9,140</b>	<b>2,800</b>	<b>2,800</b>	<b>21,767</b>	<b>21,767</b>

Initiative				Federal	Federal
1	2	3	4	Total	Admin
	11,040			11,040	11,040
27,600				27,600	27,600
		16,560		16,560	16,560
			16,560	16,560	16,560

5. Out-of-state travel for four staff to attend the Rural Health Summit to obtain and increase knowledge on initiative activities. (((Air fare of \$750) + (4 days per diem x \$81 per day) + (3 nights lodging x \$150 per night) + (parking/other travel related costs \$30 x 4 staff)) x 4 staff).

**Travel: Total**

Initiative				Total	Admin
1	2	3	4		
	1,554	1,554	1,554	1,554	6,216
	<b>29,154</b>	<b>12,594</b>	<b>18,114</b>	<b>18,114</b>	<b>77,976</b>

**Equipment**

**Initiative 4 - Connect Tech, Data and Providers for a Stronger North Dakota**

*Theme: Support Consumer Focused Applications and Devices that Improve Health*

1. Panther Fusion. This lab equipment is used to enhance the capability of the state laboratory to process self-collected specimens. (\$270,000 per unit x 2 units)

**Equipment: Total**

				540,000	540,000	540,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>540,000</b>	<b>540,000</b>	<b>540,000</b>

**Supplies**

1. General Office Supplies (pens, highlighters, folders, paper, etc.) (\$200 per FTE per year x 28 FTE)

2. Laptop computer with monitor and docking station needed for the ten new FTE positions. (\$2,800 per unit per new FTE x 31 new FTE)

3. Accelerometers (\$500 per unit x 76 units)

4. Blood pressure cuffs (\$50 per unit x 300 units)

5. FIT colorectal cancer test kits (\$50 per unit x 400 units)

6. Fetal non-stress monitor (\$75 per unit x 150 units)

7. Body weight scale (\$25 per unit x 300 units)

8. Glucometers (\$25 per unit x 632 units)

9. Pulse Oximeters (\$50 per unit x 500 units)

10. Printing

11. Postage

12. Educational Materials/Curriculum (47 rural communities x 510 each x \$50).

13. Qualtrics Survey licenses

**Supplies: Total**

Initiative				Federal	Federal
1	2	3	4	Total	Admin
	2,750	1,150	1,150	1,150	6,200
	36,064	13,664	13,636	13,636	77,000
	38,100				38,100
			15,000		15,000
			20,000		20,000
			11,250		11,250
			7,500		7,500
			15,800		15,800
			25,000		25,000
	4,000	4,000	4,000	2,500	14,500
	1,000	1,000	1,000	1,000	4,000
	1,200,000				1,200,000
	10,000	10,000	10,000	10,000	40,000
	<b>1,291,914</b>	<b>29,814</b>	<b>124,336</b>	<b>28,286</b>	<b>1,474,350</b>

**Contractual**

A contractual agreement with the eight regional development councils of ND to provide technical assistance for local communities to anticipate needs and review regional plans across the state long term (\$8,000 x 8 months x 8 regions).

Initiative				Federal	Federal
1	2	3	4	Total	Admin
	128,000	128,000	128,000	128,000	512,000

Initiative				Total	Admin	
1	2	3	4			
A contractual agreement with Nexus to standup a live dashboard for all RHTP metrics.	17,600	17,600	17,600	17,600	70,400	70,400
Thirteen subawards of \$80,000 each, to public health agencies to create opportunities for rural public health training and hands-on public health experience.	260,000	260,000	260,000	260,000	1,040,000	94,545
<b>Initiative 1 - Make North Dakota Healthy Again / Preventive Care, Healthy Eating</b>						
<i>Theme: Eat Well North Dakota</i>						
1. Twenty subawards, each averaging \$200,000, to enhance nutrition education across North Dakota by integrating training for providers, parents, and childcare programs. Partner with communities, grocery stores and others to improve access to healthy foods, enhance rural food distribution, support SNAP technology, promote lactation counseling, and embed nutrition into healthcare, education, and community initiatives.	4,049,100				4,049,100	368,100
<i>Theme: North Dakota Moves Together</i>						
1. Thirty subawards, each averaging \$200,000, to develop training to promote physical activity across health care, schools, childcare, workplaces, and communities. Engage partners, expand shared-use agreements, support rural and youth recreation challenges, enhance physical education programs, and collaborate with state parks to increase access to movement opportunities for all ages.	6,000,000				6,000,000	545,455
<i>Theme: Building Connection and Resiliency</i>						
1. Fifty subawards, each averaging \$60,000, to support rural health for protocols after a suicide attempt; behavior health programming, community wellness, mental health, resiliency and prevent substance use; expand Parents Lead for behavioral health of children through a train-the-trainer model; host Parents Lead sessions at workplaces, faith-based and tribal organizations and implement an annual parent survey; and healthy screen use such as training and support for schools, parents and workplaces.	3,000,000				3,000,000	272,727
<i>Theme: Investing in Value</i>						
1. One subaward of \$1,000,000 to create a Medicaid Value-Based Purchasing Program for Critical Access Hospitals.	1,000,000				1,000,000	90,909
2. Three contracts, each averaging \$340,000, to explore alternative payment arrangements in Medicaid for Critical Access Hospitals and other low-volume settings. Explore additional value-based purchasing programs and alternative payment arrangements for residential facilities and other providers.	1,020,000				1,020,000	92,727
3. One subaward of \$200,000 to create a portal for quality reporting and data dashboards for residential care facilities.	200,000				200,000	18,182
4. One subaward of \$1,000,000 to create multi-payer alignment on outcomes and goals for value based and alternative payment arrangements.	1,000,000				1,000,000	90,909

**Initiative 2 - Strengthen and Stabilize Rural Health Workforce**

Initiative				Total	Admin
1	2	3	4		

Theme: Expand Rural Healthcare Training Pipelines

1. Five subawards, each averaging \$600,000, to create new physician residency training slots, including tribal-specific residency programs.		3,000,000		3,000,000	0
2. Fifteen subawards, each averaging \$135,000, to create opportunities for existing workforce to train in place to obtain advanced credentials through virtual, evening, and weekend training programs.		2,025,000		2,025,000	0
3. Fifteen subawards, each averaging \$200,000, to expand rural rotations and housing for traditional students pursuing health care careers, and embed students into rural health care facilities.		3,000,000		3,000,000	0
4. Two subawards, each averaging \$300,000, to create a Rural Health Preceptor Development Program, to offer more training opportunities for students.		600,000		600,000	54,545
5. One subaward of \$125,000 to create opportunities for university graduate assistants to gain hands-on public health or healthcare experience.		125,000		125,000	11,364
6. Two subawards, each averaging \$1,000,000, to expand opportunities for health care career education in middle and high schools. Work with rural facilities to create opportunities for grow your own scholarship to employment.		2,000,000		2,000,000	181,818
7. Two subawards, each averaging \$1,000,000, to expand simulator training for a health care workforce.		2,000,000		2,000,000	181,818

Theme: Improve Retention in Rural and Tribal Communities

1. Two hundred subawards, each averaging \$100,000, to support recruitment and retention for rural providers.		20,000,000		20,000,000	0
2. One subaward of \$1,000,000 to provide technical assistance and promote best practices for retaining clinicians.		1,000,000		1,000,000	90,909
3. Multiple contracts totaling \$3,000,000 to embed sustainable on-site childcare in rural health care facilities. This contract could include equipment necessary to accomplish scope.		3,000,000		3,000,000	272,727

Theme: Technology as an Extender for Rural Providers

1. Forty subawards, each averaging \$100,000, to equip health facilities with remote monitoring systems, smart technology, robotics, and artificial intelligence solutions for tasks that do not require human intervention to reduce reliance on the physical workforce.		4,000,000		4,000,000	363,636
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Theme: Technical Assistance and Training for Existing Workforce

Initiative				Total	Admin
1	2	3	4		

1. Sixteen subawards, each averaging \$165,000, to support technical assistance and training initiatives in the following areas: behavioral health for non-behavioral health professionals; chronic disease management and engagement; obstetric training for primary care, rural maternal health workforce training in EMS, prenatal/postpartum care, lactation and behavioral health support; colonoscopy training program to train and certify clinicians in performing colonoscopies; pharmacist vaccine administration; and emergency preparedness and EMS.

2,640,000 2,640,000 200,000

**Initiative 3 - Bring High-Quality Health Care Closer to Home**

*Theme: Rightsizing Rural Health Care Delivery Systems for the Future*

1. Thirty subawards, each averaging \$1,579,413, to provide technical assistance for providers planning licensure or scope change; support remodeling and technology upgrades for facilities optimizing their size and services to meet current community needs; and fund modernization and technology improvements in residential facilities to reduce reliance on in-person workforce or comply with licensure requirements for new billing pathways. Each subaward includes an amount for capital improvements to be determined.

47,361,989 47,361,989 3,305,635

*Theme: Sustaining Revenue*

1. Multiple contracts up to \$800,000 to provide technical assistance to providers to explore and diversify their revenue streams.

800,000 800,000 72,727

2. Up to five subawards of \$160,000 to provide technical assistance to small providers on business practices.

800,000 800,000 72,727

*Theme: Clinics without Walls*

1. Twenty-five subawards, each averaging \$144,000, to create telehealth infrastructure for local primary and specialty care in communities without a health care provider.

3,600,000 3,600,000 327,273

2. One subaward of \$400,000, to create a telehealth network.

400,000 400,000 36,364

3. Twenty subawards, each averaging \$100,000, to expand mobile clinics for delivering primary care, behavioral health care, specialist care, and dental care.

2,000,000 2,000,000 181,818

4. Twenty subawards, each averaging \$80,000, to acquire remote monitoring devices or applications and provide technical assistance and training for integration into provider electronic medical records and workflow.

1,600,000 1,600,000 0

5. Fifty subawards, each averaging \$20,000, to support providers to transform outreach into primary care, dental, behavioral health and other outreach care to individuals at home or at non-traditional care sites.

1,000,000 1,000,000 90,909

6. Fifty subawards, each averaging \$20,000, to support the development of community health worker and community paramedic programs, including infrastructure, training, and certification startup.

1,000,000 1,000,000 90,909

*Theme: Ensuring Safety Net Service Delivery*

Initiative				Total	Admin
1	2	3	4		

1. Fifty subawards, each averaging \$300,000, to provide technical assistance, training, and facility remodeling for providers addressing gaps in the current service delivery system or expanding outreach and telehealth supports to underserved communities. Each subaward includes an amount for capital improvements to be determined.

15,000,000 15,000,000 1,363,636

2. Forty-five subawards, each averaging \$500,000, to support rural ambulance services through telehealth and electronic medical record connectivity and equipment upgrades; provide planning and technical assistance for consolidating rural ambulance districts and partnering with health care organizations; explore centralized medical command and dispatch; and enhance the first responder program to place a first responder in townships.

22,500,000 22,500,000 1,618,639

Theme: Ensuring Transportation

1. Four subawards, each averaging \$500,000, to existing organizations to acquire accessible vans or transportation vehicles for non-emergency medical transportation from rural areas to care delivery.

2,000,000 2,000,000 181,818

2. One subaward of \$200,000 to develop a Medicaid non-emergency medical transportation (NEMT) billing application for Medicaid member and volunteer drivers for NEMT reimbursements.

200,000 200,000 18,182

Theme: Coordinating and Connecting Care

1. One subaward of \$1,000,000 to provide technical assistance to North Dakota Medicaid, private payers, and providers to develop care coordination programs for patients with chronic diseases or behavioral health conditions.

1,000,000 1,000,000 90,909

2. Two subawards, each averaging \$500,000, to develop a closed-loop referral system and community information exchange to connect providers, existing community organizations, and North Dakotans to local volunteer opportunities.

1,000,000 1,000,000 90,909

**Initiative 4 - Connect Tech, Data and Providers for a Stronger North Dakota**

Theme: Breaking Data Barriers

1. Thirteen subawards, each averaging \$1,070,000, to modernize North Dakota's health care data environment by unifying electronic medical records (EMRs), payer data, and pharmacy data into a secure, unified platform to enhance clinical care, care coordination, and increase access to population-level data-expand access to a unified EMR for more rural and tribal providers and enhance existing EMRs with additional technology and AI add-ons; implement the Data Hub as a centralized repository for all departmental program data; enhance transparency and data infrastructure through the development of an all-payer claims database and outcome measurement tool; and establish a substance use surveillance program to measure and track state progress.

13,910,000 13,910,000 1,264,545

2. One subaward of \$40,000 to implement automated measurement of immunization coverage rates for Medicaid members and use of data for quality improvement.

3. One subaward of \$200,000 to promote data interoperability for providers to create a more seamless patient experience when rural patients must interact with specialty providers or between payers and providers; engage non-traditional partners in the use of health data to support population health; adopt a modern, robust licensure management system for hospitals, long-term care facilities, EMS personnel, nurse aide registry and other medical providers; and develop and administer a behavioral health workforce scan, survey and point-in-time map.

Theme: Cooperative Purchasing for Technology and Other Health Care Infrastructure

1. One subaward of \$16,400,000 to establish cooperative purchasing agreements for technology including cybersecurity, population health tools, and electronic medical records without predatory terms; support cooperative purchasing of regulatory and financial infrastructure; and support cooperative purchasing or use of staff, bulk purchasing of supplies and equipment.

Theme: Harnessing Artificial Intelligence (AI) and New Technology

1. Six subawards, each averaging \$200,000, to use AI to detect early signs of chronic disease and behavioral health conditions through predictive analytics; expand capacity of rural providers through the use of AI; and expand the use of technology including drones to rapidly transport items such as laboratory samples and medical supplies.

Theme: Support Consumer Focused Applications and Devices that Improve Health

1. One subaward of \$600,000 to expand the deployment of automated prescription kiosks.

**Contractual: Total**

**Total Anticipated Number of Agreements**

**Other - Federal**

1. Telephone fee required by Department and the North Dakota Information Technology (NDIT) necessary to reach out to partners to carryout grant activities (FTE x \$30 per month per FTE x 10 months)

Initiative				Total	Admin
1	2	3	4		
			40,000	40,000	0
			200,000	200,000	18,182
			16,400,000	16,400,000	1,490,909
			1,200,000	1,200,000	109,091
			600,000	600,000	54,545
<b>16,674,700</b>	<b>43,795,600</b>	<b>100,667,589</b>	<b>32,755,600</b>	<b>193,893,489</b>	<b>13,992,498</b>
<b>106</b>	<b>256</b>	<b>301</b>	<b>23</b>	<b>686</b>	

Initiative				Federal	Federal
1	2	3	4	Total	Admin
	30	30	30	30	

2. Data processing fee required by Department and the North Dakota Information Technology (NDIT) which include software products for collaboration, file sharing, web publishing, report development, records management storage, retrieval, secure file, printer sharing, network services, and management of documents from start to finish to carryout grant activities (FTE x \$263 per month per FTE x 10 months).

# of FTE  
# of months

Initiative				Total	Admin
1	2	3	4		
	263	263	263		
	13.50	5.50	5.50		
	10	10	10		
	<b>39,555</b>	<b>16,115</b>	<b>16,115</b>	<b>16,115</b>	<b>87,900</b>
	<b>9,800</b>	<b>15,000</b>	<b>9,800</b>	<b>9,800</b>	<b>44,400</b>
	<b>49,355</b>	<b>31,115</b>	<b>25,915</b>	<b>25,915</b>	<b>132,300</b>

3. Professional Development for staff to increase knowledge regarding grant activities (annual amount).

**Other: Total Federal**

**Other - Non-Federal**

1. Telephone fee required by Department and the North Dakota Information Technology (NDIT) necessary to reach out to partners to carryout grant activities (FTE x \$30 per month per FTE x 10 months)

# of FTE  
# of months

Initiative				Non-Federal	Non-Federal
1	2	3	4	Total	Admin
	30	30	30		
	263	263	263		
	0.23	0.28	0.13		
	10	10	10		
	<b>659</b>	<b>806</b>	<b>366</b>	<b>366</b>	<b>2,197</b>
					<b>2,197</b>

2. Data processing fee required by Department and the North Dakota Information Technology (NDIT) which include software products for collaboration, file sharing, web publishing, report development, records management storage, retrieval, secure file, printer sharing, network services, and management of documents from start to finish to carryout grant activities (FTE x \$263 per month per FTE x 10 months).

	Initiative				Total	Admin
	1	2	3	4		
Other: Total Non-Federal	659	806	366	366	2,197	2,197
Total: Federal	19,155,226	44,438,707	101,405,538	33,937,499	198,936,969.55	19,035,978
Total: Non-Federal	22,576	30,392	6,945	6,945	66,858.00	66,858
Total: Federal and Non-Federal	19,177,802	44,469,099	101,412,483	33,944,444	199,003,827.55	19,102,836